

2024 Adopted Budget





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Milam Appraisal District Annual Budget

For Fiscal Year January 1, 2024 to December 31, 2024

Board of Directors *Chair* Tim Arledge

Vice Chair Travis Yoakum

> Secretary Lisa Gerthe

Board Members

Larry Patterson Michael Vance Sherry Mueck, TAC Non-Voting Member

Lesley Sootoo, Chief Appraiser Danice Beathard, Business Manager





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2024 BUDGET CALENDAR

May 24, 2023	2:00 p.m.	Budget Workshop – Prior to regular meeting Business Manager presents Preliminary 2024 Budget to Board, Taxing Entities and other interested parties
June 28, 2023	2:00 p.m.	Budget Workshop (prior to regular meeting, if needed)
June 28, 2023	3:00 p.m.	Present Budget to Board of Directors Set the date, time, and place of public hearing
July 7, 2023	Proposed Bu	udget and Notice of Public Hearing to be sent to entities
July 12, 2023	Publish Noti	ce of Public Hearing in newspapers

[Property Tax Code $\S6.06(a)$ – Each year the chief appraiser shall prepare a proposed budget for the operations of the district for the following tax year and shall submit copies to each taxing unit participating in the district and to the district board of directors before June 15.]

[Property Tax Code §6.06(b) – The Board of Directors shall hold a public hearing to consider the budget. The secretary of the board shall deliver to the presiding officer of the governing body of each taxing unit participating in the district not later than the 10th day before the date of the hearing a written notice of the date, time, and place fixed for the hearing. The board shall complete its hearings, make any amendments to the proposed budget it desires, and finally approve a budget before September 15.]

[Property Tax Code $\S6.062(a)$ – Not later than the 10th day before the date of the public hearing at which the board of directors considers the appraisal district budget, the chief appraiser shall give notice of the public hearing by publishing the notice in a newspaper having general circulation in the county for which the appraisal district is established.]

July 26, 2023 3:00 p.m. Budget Public Hearing Budget Adoption

Milam Appraisal District 2024 Adopted Budget Summary

	PI	2024 ROPOSED Budget		2023 ADOPTED Budget		ADOPTED		-	ncrease/ Jecrease)
Revenues:									
Appraisal income	\$	1,392,600		\$	1,126,500	\$	266,100		
Rendition income		-			-		-		
Interest and other		-			-		-		
Total revenues	\$	1,392,600		\$	1,126,500	\$	266,100		
Expenditures: Operations -									
Personnel services	\$	865,000		\$	650,900	\$	214,100		
Materials and supplies		46,700			37,350	\$	9,350		
Other services		114,000			93,550	\$	20,450		
Contractual services		325,900			313,700	\$	12,200		
Capital outlay		41,000			31,000	\$	10,000		
Total expenditures	\$	1,392,600		\$	1,126,500	\$	266,100		





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MILAM APPRAISAL DISTRICT 2024 BUDGET ALLOCATIONS ADOPTED BUDGET \$

1,392,600

ENTITY	2022 ENTITY MilamAD LEVY ¹	2024 ALLOCATION %	ALLOCATION 2024		Increase/ (Decrease)	Quarterly Amount
Bartlett ISD	\$ 332,581.91	0.74000%	\$ 10,305.24	\$ 7,885.50	\$ 2,419.74	\$ 2,576.31
Buckholts City	39,343.92	0.09000%	\$ 1,253.34	1,013.85	\$ 239.49	\$ 313.34
Buckholts ISD	448,053.70	1.00000%	\$ 13,926.00	12,391.50	\$ 1,534.50	\$ 3,481.50
Cameron City	1,950,611.57	4.35000%	\$ 60,578.10	53,959.35	\$ 6,618.75	\$ 15,144.53
Cameron ISD	6,424,645.68	14.32000%	\$ 199,420.32	167,510.55	\$ 31,909.77	\$ 49,855.08
Gause ISD	3,152,687.71	7.03000%	\$ 97,899.78	50,354.55	\$ 47,545.23	\$ 24,474.95
Holland ISD	90,247.97	0.20000%	\$ 2,785.20	2,140.35	\$ 644.85	\$ 696.30
Lexington ISD	57,245.04	0.13000%	\$ 1,810.38	1,351.80	\$ 458.58	\$ 452.60
Milam County	15,141,011.34	33.75000%	\$ 470,002.50	389,205.75	\$ 80,796.75	\$ 117,500.63
Milano City	55,674.27	0.12000%	\$ 1,671.12	1,239.15	\$ 431.97	\$ 417.78
Milano ISD	2,005,438.43	4.47000%	\$ 62,249.22	55,198.50	\$ 7,050.72	\$ 15,562.31
Rockdale City	2,463,232.27	5.49000%	\$ 76,453.74	64,548.45	\$ 11,905.29	\$ 19,113.44
Rockdale Hospital District	104,321.10	0.23000%	\$ 3,202.98	4,055.40	\$ (852.42)	\$ 800.75
Rockdale ISD	9,122,390.90	20.33000%	\$ 283,115.58	224,962.05	\$ 58,153.53	\$ 70,778.90
Rogers ISD	193,251.06	0.43000%	\$ 5,988.18	4,956.60	\$ 1,031.58	\$ 1,497.05
Rosebud/Lott ISD	548,027.69	1.22000%	\$ 16,989.72	15,658.35	\$ 1,331.37	\$ 4,247.43
Thorndale City	504,723.96	1.12000%	\$ 15,597.12	13,067.40	\$ 2,529.72	\$ 3,899.28
Thorndale ISD	2,172,545.37	4.84000%	\$ 67,401.84	55,198.50	\$ 12,203.34	\$ 16,850.46
Donahoe Watershed	10,495.46	0.02000%	\$ 278.52	337.95	\$ (59.43)	\$ 69.63
Elmcreek Watershed	53,955.77	0.12000%	\$ 1,671.12	1,464.45	\$ 206.67	\$ 417.78
TOTALS	\$ 44,870,485.12	100.00000%	\$ 1,392,600.00	\$ 1,126,500.00	\$ 266,100.00	\$ 348,150.00

1 - As of 05/23/2023 - Supplement 28

Milam Appraisal District 2024 Adopted Budget Expenditure Detail

Account	Account Title	2024 ROPOSED Budget	2023 ADOPTED Budget		ncrease/ ecrease)
Personnel se	ervices -				
5110	Salaries	\$ 602,000	\$ 445,000	\$	157,000
5140	Social Security	38,000	28,000	\$	10,000
5150	Medicare	9,000	6,500	\$	2,500
5160	Unemployment Ins (TWC)	3,000	2,500	\$	500
5170	Retirement	60,100	45,000	\$	15,100
5180	Health insurance	145,000	120,000	\$	25,000
5190	Worker's compensation	4,900	900	\$	4,000
5195	Separation Pay	 3,000	 3,000	\$	-
	Total personnel services	 865,000	 650,900	\$	214,100
Operations -					
-	nd supplies:				
5210	Books & reports	7,500	7,200		300
5220	Forms & printing	7,000	5,000		2,000
5230	Postage & freight	16,000	13,000		3,000
5240	Supplies	16,200	12,150		4,050
	Total materials and supplies	 46,700	 37,350		9,350
Other serv	ices:				
5300	Appraisal Review Board (ARB)	21,000	15,750		5,250
5310	Deed copy expenses	-	-		-
5320	Education fees/travel	20,000	20,000		-
5330	Insurance, audit & bond	13,000	11,000		2,000
5340	Service agreements	16,500	5,500		11,000
5350	Mileage expenses	12,000	12,000		-
5360	Publications & legal notices	3,000	2,500		500
5370	Registration/dues/fees	3,500	3,300		200
5380	Telephone	14,000	14,000		-
5390	Utilities	 11,000	 9,500		1,500
	Total other services	 114,000	 93,550		20,450

Milam Appraisal District 2024 Adopted Budget Expenditure Detail

Account	Account Title	2024 PROPOSED Budget	2023 ADOPTED Budget	Increase/ (Decrease)
Contractual	:			
5400	Appraisal contract	68,000	74,000	(6,000)
5410	Appraisal software	113,000	99,800	13,200
5420	Attorney retainer	6,000	6,000	-
5430	Attorney litigation	17,000	14,000	3,000
5440	Attorney - ARB	1,000	500	500
5450	Contracted services - appraisal notices	30,000	28,500	1,500
5460	Computer maint hardware	1,200	1,200	-
5470	Computer maint software	7,000	7,000	-
5480	Aerial imagery	72,000	72,000	-
5490	Copy machine maintenance	8,500	8,500	-
5495	Postage meter rent	2,200	2,200	
	Total contractual	325,900	313,700	12,200
Capital outlay	· -			
5500	Office equipment	25,000	25,000	-
5510	Building maintenance	15,000	5,000	10,000
5520	Office furniture	1,000	1,000	
	Total capital outlay	41,000	31,000	10,000
	TOTAL EXPENDITURES	\$ 1,392,600	\$ 1,126,500	266,100

Account		Line Item	2024 Proposed Budgot	2023 Adopted Budget	Increase/
	services -		Budget	Budget	(Decrease)
5110	Salaries		\$ 602,000	\$ 445,000	\$ 157,000
Admin	Chief Appraiser	\$ 73,000	,	• • • • • •	· · · · · ·
	Deputy Chief Appraiser	60,000			
	Business Manager	63,000			
	*Director of Appraisal	100,000			
Appraisal	Appraiser - Level III (Residential)	43,000			
	Appraiser - Level II (Residential)	36,000			
	Appraiser - Level II (Residential)	36,000			
	Appraiser - Level II (Commercial & BPP)	43,000			
Records	Records Technician II - Ag & Special Exemptions	40,000			
	Records Technician II - Deeds & Mapping	40,000			
	Records Technician I - Exemptions	35,000			
	Sales Data Analyst & Appraisal Assistant	33,000			
		602,000			
5140	Social Security		38,000	28,000	\$ 10,000
	6.2% of gross wages	38,000			
5150	Medicare		9,000	6,500	\$ 2,500
	1.45% of gross wages	9,000			
5160	Unemployment		3,000	2,500	\$ 500
	Varying rates set by Texas Workforce Commission	3,000			
5170	Retirement		60,100	45,000	\$ 15,100
	Retirement plan <i>[currently</i> 9.75% of gross wages] Annual administration fee for ERS - Texas Social	60,000			
	Security Program	100			
		60,100			
5180	Health & Dental Insurance		145,000	120,000	\$ 25,000
	Employees (12)	141,400			
	Retirees (1)	3,600			
		145,000			
5190	Worker's Compensation		4,900	900	\$ 4,000
	Worker's compensation TML Insurance	4,900			
5195	Separation Pay		3,000	3,000	
	Separation pay	3,000			
		Total personnel services	865,000	650,900	\$ 214,100
	* Per Consultant's Recommendation				

* Per Consultant's Recommendation

Account		Line Item	2024 Proposed Budget	2023 Adopted Budget	Increase/ (Decrease)
Operations	s -				
-	s and supplies:				
5210	Books & Reports		7,500	7,200	\$ 300
	TransUnion LLC - Sales Data Purchase	5,000			
	Commercial vehicle report (InfoNation)	700			
	Commercial truck guide (NADA)	300			
	Used car guide (NADA) - old & new	300			
	Residential Cost Handbook annual subscription (M&S	S) 400			
	Texas Property Tax Code & Law Publications	200			
	Newspaper subscriptions (Cameron & Rockdale)	100			
	Miscellaneous	500			
		7,500			
5220	Forms & Printing		7,000	5,000	\$ 2,000
	Check stock	500			
	Tax forms (W-2, 1099)	200			
	Envelopes	2,000			
	Name plates	500			
	Magnetic vehicle signs for Appraiser's vehicles	1,000			
	Business cards	500			
	Stamps (Rec'd, Copy, Late)	200			
	Certified mail forms - laser print	1,500			
	Miscellaneous	600			
		7,000			
5230	Postage & Freight		16,000	13,000	\$ 3,000
	Postage	15,000			
	Shipping	800			
	Post Office Box Rental - Annual Fee	200			
		16,000			
5240	Supplies		16,200	12,150	\$ 4,050
	General office supplies	4,000			
	Copy paper	4,000			
	Copy paper - color	500			
	Janitorial supplies, paper products, etc	1,000			
	Postage machine supplies (toner, ez seal, tape)	500			
	Printer toner	3,000			
	Appraiser supplies (measure wheels, digital camera)				
	Bottled water service	1,500			
	Miscellaneous	700			
		16,200			
		- 1.1	10 705		
		Total materials and supplies	46,700	37,350	\$ 9,350

Account		Line Item	2024 Proposed Budget	2023 Adopted Budget	Increase/ (Decrease)
Other s	ervices:				
5300	Appraisal Review Board		21,000	15,750	\$ 5,250
	Per Diem for Members - (4)	16,500	,		. ,
	(Additional Member added in 2022 to assure having a quorum)				
	Mileage Reimbursement	2,750			
	Training & Travel	1,200			
	ARB Meals/Drinks/Snacks	300			
	Post Agendas for ARB	50			
	Miscellaneous (name plates, signature stamps, etc)	200			
		21,000			
	—				
5310	Deed Copy Expenses		-	-	\$ -
	Suspended at this time	-			
5000			00.000	00.000	¢
5320	Education Fees/Travel		20,000	20,000	\$-
	TAAD Annual Conference (2 plus Board Member)	4,000			
	Harris Govern Conference (3)	4,000			
	Appraiser's New/Continuing Education	4,000			
	Customer Service Training	2,500			
	Legislative Update (odd years only)	-			
	Public Funds Investment Training (even years only)	1,500			
	Danice CIC Symposium & HR/Payroll CE	1,500			
	Devin ARB Training	500			
	Miscellaneous travel	2,000			
		20,000			
5330	Insurance, Audit & Bond		13,000	11,000	\$ 2,000
0000	Financial statement audit	10,000	13,000	11,000	φ 2,000
	Liability insurance	1,500			
	Property insurance	1,500			
		13,000			
	—	.,			
5340	Service Agreements		16,500	5,500	\$ 11,000
	Marvin Clement, CPA - Bookkeeping Services	11,000			
	Custodial Services - (ending in 2022)	-			
	Fire alarm & extinguisher annual inspection	400			
	Fire alarm annual monitoring	750			
	Pest control service (monthly)	1,450			
	Pest control - termite plan (annual)	400			
	Document Disposal	1,500			
	Window washing	500			
	Outside maintenance (weed eating, cleaning)	500			
		16,500			
					•
5350	Mileage Expenses	10 000	12,000	12,000	\$ -
	Appraiser/Employee mileage reimbursement	12,000			
	—	12,000			

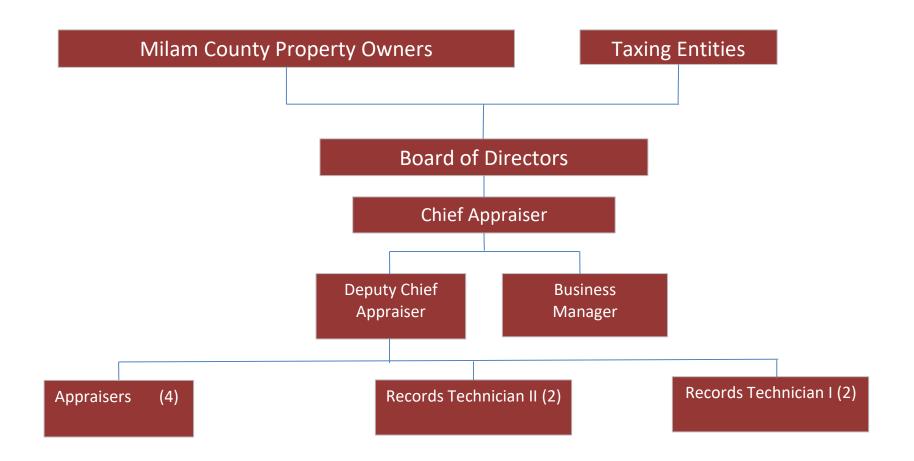
Milam Appraisal District 2024 Adopted Budget Expenditure Detail with Line Item Justification

Account		Line Item	2024 Proposed Budget	2023 Adopted Budget	Increase/ (Decrease)
5360	Publications & Legal Notices		3,000	2,500	\$ 500
	Agenda notices	100			
	Public Hearing, Ads, & Other Notices	2,900			
		3,000			
5370	Membership Dues & Fees		3,500	3,300	\$ 200
	TAAD [Texas Association of Appraisal Districts] Annual Membership	1,500			
	IAAO [International Association of Assessing Officers] Annual Membership	250			
	TDLR [Texas Dept of Licensing & Regulation] Registration for				
	Appraisers (5) TAAO [Texas Association of Assessing Officers] Annual	260			
	Membership	90			
	Fred Pryor Plus Subscription	400			
	American Association of Notaries (2)	200			
	Adobe Annual Subscription	300			
	Miscellaneous	500			
		3,500			
5380	Telephone		14,000	14,000	\$ -
	Telephone Service (Landline by VOI)	5,500			
	Internet service	3,000			
	Wireless Cell Phone Service &	5,500			
	Data Plan for I-Pads for PACS Mobile	-			
		14,000			
5390	Utilities		11,000	9,500	\$ 1,500
	Electric service	8,000			
	Gas service	1,200			
	Water/sewer/garbage service	1,800			
		11,000			
		Total other services	114,000	93,550	\$ 20,450

ccount		Line Item	2024 Proposed Budget	2023 Adopted Budget		crease/ crease)
Contrac			Duugot	Budgot		
5400	Appraisal Contract		68,000	74,000	\$	(6,000)
	Capitol Appraisal Group - Contract for					
	Industrial & Mineral Appraisal	58,000				
	Western Valuation and Consulting	10,000				
	\$500 monthly consulting fee & travel for training					
		68,000				
5410	Appraisal Software		113,000	99,800	\$	13,200
	True Automation:					
	PACS Appraisal	37,000				
	PACS Mobile Device	5,000				
	PACS Mobile Field Device Server	3,000				
	Cloud Hosting Fee	2,400				
	GIS Appraiser Maintenance	2,800				
	GIS Viewer Maintenance	2,000				
	Pictometry Interface Maintenance	1,500				
	Marshall & Swift Commercial Estimator	2,500				
	Disto Integration	300				
	Advanced Mapping	500				
	Matix Upgrade	8,000				
		65,000				
	BIS:					
	GIS Parcel & Interactive Map Maintenance	16,000				
	IT Services	10,000				
	Off Site Backup Services	5,000				
	Internet ArcIMS Map Service Hosting & Admin	4,500				
	Online Appeals	3,000				
	New Truth in Taxation Website Maintenance	2,500				
	Internet Property Search Hosting & Administration	2,500				
	Internet Domain/Website Hosting & Administration	1,500				
	Outlook Services & Microsoft 365	1,800				
	Router Maintenance	1,800				
		48,000				
5420	Attorney Retainer		6,000	6,000	\$	-
	Retainer fee of \$250 per month	3,000				
	Legal expenses - teleconference, mileage, etc	3,000				
		6,000				
5430	Attorney Litigation		17,000	14,000	\$	3,000
	Arbitrator services	1,000				
	Legal services	15,000				
	Legal services for personnel matters	1,000				
		17,000				

			2024 Proposed	2023 Adopted	In	crease/
Account		Line Item	Budget	Budget		ecrease)
5440	Attorney - ARB		1,000	500	\$	500
	Attorney Retainer Fee - services for ARB	1,000				
5450	Appraisal Notice/Rendition Printing & Mailing		30,000	28,500	\$	1,500
	Postage	9,000				
	Printing & supplies	9,000				
	Mandated Post Card Mailing (TNT Website Aug.)	12,000				
	(possible additional website for ARB changes 2024)	30,000				
5460	Computer Mainteneance - Hardware		1,200	1,200	\$	-
	Computer maintenance - hardware	1,200				
5470	Computer Maintenance - Software		7,000	7,000	\$	-
	Financial software annual maintenance fee	2,200				
	Cost Analysis Value System [CAVS]	3,000				
	SonicWall annual fee	-				
	Trend Micro Antivirus annual fee	1,500				
	Miscellaneous	300				
		7,000				
5480	Aerial Imagery		72,000	72,000	\$	-
	License payment - year 1 of 2 to Eagle View	70,000				
	Connect Explorer Web Access	2,000				
		72,000				
5490	Printers & Copiers		8,500	8,500	\$	_
5450	(2) Color Copiers/Printers - Lease	4,500	0,000	0,000	Ψ	
	Copier/Printers - Maintenance Contract	3,000				
	Copier and printer overage	1,000				
	Copier and printer overage	8,500				
5495	Postage Machine	0,000	2,200	2,200	\$	-
0100	Lease payment	2,200	2,200	2,200	Ψ	
			325,900	313,700	\$	12,200
		Total contractual	010,000		<u> </u>	.2,200
Capital ou	tlay -					
5500	Office Equipment		25,000	25,000	\$	-
	Lease with BIS for all PC's & Server with replace-	25,000				
	ment every 3 years					
5510	General Building Maintenance		15,000	5,000	\$	10,000
	Repairs & maintenance	15,000				
5520	Office Furniture		1,000	1,000	\$	-
	Office furniture including chairs, desk, tables, etc	1,000	41.000	31 000	\$	10.000
		Total capital outlay	41,000	31,000	φ	10,000
		i olar capilar oullay	\$ 1,392,600	\$ 1,126,500	\$	266,100
		TOTAL EXPENDITURES				

Milam Appraisal District - Organizational Chart



Milam Appraisal District Analysis of Pay Scale

	2024 Pay Scale							
Pay Grade	Pay Basis ¹	Range		% Between	% Between Grades			
		Minimum	Midpoint	Maximum	Min to Max	Minimum	Maximum	Positions
G1	А	\$ 18,720.00	\$ 22,464.00	\$ 26,208.00	40%			Entry Level - Part Time
	Н	\$ 9.00	\$ 10.80	\$ 12.60	40%			
G2	А	\$ 20,592.00	. ,	\$ 28,828.80	40%			
	Н	\$ 9.90	\$ 11.88	\$ 13.86	40%	10.00%	10.00%	
G3	А	\$ 22,651.20	\$ 27,181.44	\$ 31,711.68	40%			Records Technician I
	Н	\$ 10.89	\$ 13.07	\$ 15.25	40%	10.00%	10.00%	
G4	A	\$ 24,916.32	\$ 29,899.58	\$ 34,882.85	40%			Appraiser - Level I (0-1 yrs)
	Н	\$ 11.98	\$ 14.37	\$ 16.77	40%	10.00%	10.00%	
G5	A	\$ 27,407.95	\$ 32,889.54	\$ 38,371.13	40%			Records Technician II
	Н	\$ 13.18	\$ 15.81	\$ 18.45	40%	10.00%	10.00%	Deeds Technician
G6	A		\$ 36,178.50		40%			Appraiser - Level II (1 - 3 yrs)
	Н	\$ 14.49	\$ 17.39	\$ 20.29	40%	10.00%	10.00%	ARB/Protest Coordinator
G7	А	\$ 33,163.62	\$ 39,796.35	\$ 46,429.07	40%			Appraiser - Level III (3 - 5 yrs)
	Н	\$ 15.94	\$ 19.13	\$ 22.32	40%	10.00%	10.00%	
G8	А		\$ 43,775.98		40%			Appraiser - Level IV (5+ yrs)
	Н	\$ 17.54	\$ 21.05	\$ 24.55	40%	10.00%	10.00%	
G9	А		\$ 48,153.58		40%			Lead Appraiser - RPA Level
	Н	\$ 19.29	\$ 23.15	\$ 27.01	40%	10.00%	10.00%	
G10	А		\$ 52,968.94		40%			Deputy Chief Appraiser
	Н	\$ 21.22	\$ 25.47	\$ 29.71	40%	10.00%	10.00%	
G11	А		\$ 58,265.83		40%			Business Manager
	Н	\$ 23.34	\$ 28.01	\$ 32.68	40%	10.00%	10.00%	
G12	A	\$ 53,410.34	\$ 64,092.41	\$ 74,774.48	40%			Chief Appraiser
	Н	\$ 25.68	\$ 30.81	\$ 35.95	40%	10.00%	10.00%	

¹ - A = Annual; H = Hourly

Ad Valorem Tax – A tax levied on the assessed value of real property (also known as "property taxes").

Appraisal Review Board (ARB) - This is a board of citizens that hears taxpayer protests and taxing unit challenges, corrects clerical errors in the appraisal records and appraisal rolls, acts on motions to correct the appraisal roll, determines whether exemptions and special valuations were improperly granted and takes any other action or makes any other determination as authorized or required under the Property Tax Code.

Appropriation – A specific amount of money authorized by the Board to make expenditures and incur obligations for specific purposes, frequently used interchangeably with "expenditures".

Assessed Valuation – A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the Milam Appraisal District.

Audit – A comprehensive examination as to the manner in which the government's resources were actually utilized, concluding in a written report. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its state goals.

Budget – A plan of financial operation specifying expenditures to be incurred for a given period to accomplish specific goals, and the proposed means of financing them.

Budget Calendar – The schedule of key dates or milestones that the District follows in preparation, adoption, and administration of the budget.

Budget Document – The official plan showing how the District finances all of its services.

Budget Year – From January 1st through December 31st, which is the same as the fiscal year.

Capital Equipment – Equipment with a value in excess of \$1,000.

C.I.P. – Capital Improvement Plan.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets.

Certified Tax Roll – A list of all-taxable properties, values and exemptions in the District. This roll is established by the Milam Appraisal District.

Contingency – The appropriation of reserve funds for future allocation in the event specific budget allotments have expired and additional funds are needed.

Delinquent Taxes – Taxes remaining unpaid after January 31st.

Depreciation – The decrease in value of physical assets due to use and the passage of time.

Expenditure – The incurring of liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset or service or settling a loss.

Fiscal Year – January 1st through December 31st of each year.

Fixed Assets – Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, machinery and equipment.

Fund Balance – The excess of assets over liabilities for governmental funds.

GAAP – Generally Accepted Accounting Principles

Goal – A long-term, attainable target for an organization – its vision of the future.

Objectives – A specific, measurable and observable result of an organization's activity that advances the organization toward a goal.

Policy – A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Property Tax – Taxes that are levied on both real and personal property according to the Property's valuation and tax rate.

Reserve – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Revenue – All money received by a government other than expense refunds, capital contributions, and residual equity transfers.

Risk Management – An organized effort to protect the District's assets against loss, utilizing the most economical methods.

ARB – Appraisal Review Board

AV – Ad Valorem

CAD – County Appraisal District

- **CAVS** Cost Analysis Value System
- **CIP** Capital Improvement Plan
- CY Calendar Year
- FTE Full-Time Equivalent
- FY Fiscal Year

GAAP – Generally Accepted Accounting Principles

HR – Human Resources

IAAO – International Association of Assessing Officers

- **ISD** Independent School District
- MAP Methods and Assistance Program
- **PFIA** Public Fund Investment Act
- **PTAD** Property Tax Assistance Division
- **PVS** Property Value Study
- **RPA** Registered Professional Appraiser
- TAC Tax Assessor-Collector

TAAD – Texas Association of Appraisal Districts

TAAO – Texas Association of Assessing Officers

TCDRS – Texas County & District Retirement System

TDLR – Texas Department of Licensing & Regulation

TML – Texas Municipal League